Transforming Rwanda: Industrial Policy for the Next Decade

17th and 18th September, 2018
Kigali Convention Centre

DAY 1

08:00  Coffee and Registration

09:00  Opening Session

Welcome note: Hon. Min. Vincent Munyeshyaka (Ministry of Trade and Industry)
Opening Remarks: Rt. Hon. Dr. Eduard Ngirente, Prime Minister

09:30 – 11:00  SESSION 1

Industrial Policy for the Next Decade

- What were the major strengths and weaknesses of industrial policy in the last decade?
- What should be the main priorities for industrial policy for the next decade?
- What instruments are likely to be effective in promoting industrial growth?
- What lessons can we learn from the international experience of rapidly growing countries?

Presenters:
Jonas Munyurangabo (Director General of Planning, Monitoring & Evaluation, Ministry of Trade and Industry)
Current industrial policy, achievements and challenges

John Page, (Country Director, International Growth Centre)
Industrial policy: lessons from East Asia

Richard Newfarmer, (Country Director, International Growth Centre)
An industrial policy for the 21st century: ideas for Rwanda

Chair: Hon. Min. Vincent Munyeshyaka (Ministry of Trade and Industry)
Discussant: Guy Baron (CIO, Rwanda Development Board)
11:00 – 11:15  
*Photo session and Coffee Break*

11:15 - 12:30  
**SESSION 2**  
*Investment Promotion and Tax Incentives*  
- What more can be done to attract high productivity investment?  
- How can Rwanda improve the cost-effectiveness of its tax incentives regime?

**Presenters:**  
Louise Kanyonga (Registrar-General, Rwanda Development Board)  
*Medium-term strategy to attract FDI*  

Victor Steenbergen (Investment Climate Unit, World Bank)  
*Raising the cost-effectiveness of Rwanda’s tax incentives*

**Chair:**  
Hon. Min Uziel Ndagijimana (Ministry of Finance and Economic Planning)

**Discussant:**  
Mr. Jacques Bouhga Hagbe, Resident Representative IMF

12:35 – 13:45  
*Lunch*

14:00 – 15:30  
**SESSION 3**  
*Common External Tariff (CET) and Continental Free Trade Agreement (CFTA)*  
- How can the CET be reformed to promote the competitiveness of Rwanda’s industry?  
- What are the opportunities of the CFTA for Rwanda’s producers?

**Presenters:**  
Robert Opirah (Director General of Planning, Monitoring & Evaluation, Ministry of Trade and Industry)  
*The role of the CET to support industrial development.*

Andrew Mold (United Nations Economic Commission for Africa)  
*Using the CFTA to support exports*

John Spray (University of Cambridge)  
*Using regional integration to promote exports*

**Chair:**  
Amina Rwakunda (Chief Economist, Ministry of Finance and Economic Planning)

**Discussant:**  
Stephen Ruzibiza (CEO, Private Sector Federation)

15:30 – 15:45  
*Coffee break*

15:45 – 17:15  
**SESSION 4**  
*Managing effective investment in infrastructure to promote industry*  
- What are Rwanda’s long term infrastructure needs?  
- How can Rwanda provide more reliable and cost-effective infrastructure and logistics networks?
Presenters:  Winfred Ngangure (Head of Investment Promotion, Rwanda Development Board)  
*Investment in infrastructure to enhance industry*

Aghassi Mkrtchyan (Senior Economist, World Bank)  
*Role of public investment in building Rwanda’s infrastructure*

Victor Steenbergen (Investment Climate Unit, World Bank)  
*Industrial policy to promote regional development*

Chair:  Hon. Min. Minister Claver Gatete (Ministry of Infrastructure)

Discussant:  Dion Thompson (COO DP World Logistics Limited, Kigali Logistics Platform)

17:15 – 18:00  
*Drinks*
DAY 2

08:00 – 08:30  
Coffee and Registration

09:00 – 10:30

SESSION 5

Credit policies to drive export and development

- What policies are needed to encourage household savings?
- What policies are needed to stimulate more investment in exports and priority sectors?

Presenters:

Eric Rutabana (CEO, Development Bank of Rwanda)

Recent developments in the Export-Growth Fund

Linda Calabrese (Research Fellow, Overseas Development Institute)

Financing for manufacturing

Chair:

Thomas Kigabo (Chief Economist, National Bank of Rwanda)

Discussant:

Thierry Kalisa (Senior Economist, Ministry of Finance and Economic Planning)

10:15 – 10:30  
Coffee Break

10:30 – 11:45  
SESSION 6

Enhancing productivity across value chains: technology and backward linkages

- Is Rwanda’s industrial policy helping to absorb technology and innovate?
- What more can be done to improve the productivity of Rwanda?

Presenters:

Leonard Rugwabiza (Economic Advisor, Ministry of Finance)

“The state of productivity in Rwanda: how to increase productivity across the value chains and improve the productivity spill overs to domestic firms?”

Sayinzoga Kampeta (Director General, National Industrial Research and Development Agency)

NIRDA’s approach to industrial research and development

John Spray (University of Cambridge)

Backward linkages and supplier development programmes

Discussant:

Raymond Murenzi (Director General, Rwanda Standards Board)

Chair:

Sarah Metcalf (Head, Department for International Development, Rwanda)

11:45 – 13:00  
SESSION 7

Investment and Export Promotion: a sectoral perspective

- How can mining, agriculture and manufacturing become leasing sectors for growth?
- What role can export promotion have in reshaping comparative advantage?
Presenters:

Francis Gatare (CEO, Rwanda Mines, Petroleum and Gas Board)
*Potentials of the mining sector*

George Kayonga (CEO, National Agriculture Export Development Board)
*Main priorities for agricultural exports*

David Booth (Senior Research Associate, Overseas Development Institute)
*Kick starting manufacturing*

Chair:

Yasser El-Gammal (Country Manager, World Bank)

Discussant:

Ildephonse Musafiri (Deputy Head, Rwanda Strategy and Policy Unit)

13:00-14:00

*Lunch*

14:10-14:30

*Closing Session*

**Closing Panel on vision for industrial policy in Rwanda:**

Ag. PS Jonas Munyurangabo (Ministry of Trade and Industry)

Dr. Richard Newfarmer (International Growth Centre)

**Closing Statement:**

Hon. Min. Vincent Munyeshyaka (Ministry of Trade and Industry)