

ENERGY ISSUES AND IMPLICATIONS FOR MACROSTABILITY WORKSHOP

## **ELECTRIC SECTOR INSTITUTIONAL ARRANGEMENTS AND GOVERNANCE**

Owen Zinaman Technical Lead 21CPP – South Africa April 22, 2016





- The South Africa program connects South African stakeholders with an international community of expertise.
- Activities: demand-driven technical assistance program; network building and information exchange; sharing of global best practices; collaboration on Reports by multi-country author teams to advance global dialogue





- Technology disruption driving evolution in the meaning of (and means to)"efficiency"
- Increasing need to:
  - Account for technology disruption, price evolutions, and uncertainty/risk
  - Align utility interests with system cost efficiency
  - Ensure generation investment bankability
  - Develop new concepts for cost recovery
  - Address stranded assets

#### EVOLVING PROJECT BANKABILITY REQUIREMENTS



Average Tariff for REIPPPP ZAR / kWh (May 2015 ZAR)



Variable Costs
Fixed Costs

#### EVOLVING PROJECT BANKABILITY REQUIREMENTS



Fixed Costs

Variable Costs

Average Tariff for REIPPPP ZAR / kWh (May 2015 ZAR)





# **Thought Experiment**: Large-scale rollout of customer energy efficiency program



### UTILITY COST RECOVERY APPROACHES





#### WHERE IS ESKOM GOING?



~120,000 MW

Future (2050)



~40,000 MW Today (2015)

#### WHERE IS ESKOM GOING?





~40,000 MW Today (2015)

#### ~120,000 MW Future (2050)

#### WHERE IS ESKOM GOING?





#### Sub-Saharan Africa electrification rates<sup>5</sup>



Source: McKinsey: Brighter Africa

#### In a "wires-only" future, can Eskom be a growing and profitable enterprise?

ISMO AND AN ESKOM DEVELOPMENTAL ROLE – IS IT IRRECONCILABLE?



- Not all "ISMO" futures are created equal
- Large diversity of end points that meet the definition of ISMO

#### ISMO AND AN ESKOM DEVELOPMENTAL ROLE – IS IT IRRECONCILABLE?



• Example: Mexico

